

**AHMAD ZAKI RESOURCES BERHAD**  
**Registration No. 199701017271 (432768-X)**  
**(Incorporated in Malaysia)**

**MINUTES OF THE 27<sup>TH</sup> ANNUAL GENERAL MEETING OF THE COMPANY CONDUCTED ON VIRTUAL BASIS THROUGH LIVE STREAMING AND ONLINE REMOTE VOTING FROM THE BROADCAST VENUE AT BOARDROOM, 7TH FLOOR, MENARA AZRB, NO. 71, PERSIARAN GURNEY, 54000 KUALA LUMPUR ON THURSDAY, 12 DECEMBER 2024, AT 10.30 A.M.**

**PRESENT:**

**At Broadcast Venue:**

***Directors***

Tan Sri Dr Madinah binti Mohamad, *Independent Non-Executive Chairman* ("Tan Sri Dr Madinah" or "Chairman")

Dato' Sri Wan Zakariah bin Haji Wan Muda, *Group Managing Director* ("GMD")

Dato' Ir. W Zulkifli bin Haji W Muda, *Executive Director* ("ED")

Dato' Roslan bin Tan Sri Jaffar, *Executive Director* ("ED")

Dato' Haji Wan Mohd Hilmi bin Wan Kamal, *Independent Non-Executive Director*

Tan Sri Dato' Lau Yin Pin, *Non-Independent Non-Executive Director*

Mr. Lee Chee Khoo, *Independent Non-Executive Director*

***Management***

Encik Shahrulanuar bin Ishak, *Chief Financial Controller* ("CFO")

Encik Shahid bin Abdullah, *Financial Controller*

Encik Wan Razali bin W Zulkifli, *Head of Operations, Engineering & Construction Division*

Encik Wan Amir Hisyam Bin Wan Zakariah, *Senior Manager, Concession Division*

***Company Secretary***

Dato' Haji Bahari bin Johari

Puan Suzana binti Sanudin

***Via Video Conferencing***

Dato' Ir. Haji Che Noor Azeman bin Yusoff, *Independent Non-Executive Director*

Mr Foo Lee Meng, *Grant Thornton PLT*

Mr Voon Liq Ming, *Grant Thornton PLT*

Mr Teoh Yi Min, *Grant Thornton PLT*

As per attendance List

**CHAIRMAN**

Tan Sri Dr Madinah binti Mohamad welcomed all the shareholders and proxies who joined the AGM remotely from various locations through live streaming to consider the business as set out in the notice of AGM dated 30 October 2024.

The Chairman informed that in the best interest of shareholders, the AGM was conducted virtually, which is in line with Section 327 of the Companies Act, 2016 and the Company's Constitution, whereby shareholders would be able to participate online and to vote remotely on the resolutions.

The Chairman then introduced the members of the Board, Management Team and the Company Secretary, who were present physically at the Broadcast Venue and via video conferencing.

## **QUORUM**

Upon confirmation of a requisite quorum present pursuant to Clause 75 of the Company's constitution, the Chairman called the meeting to order at 10.30 a.m.

## **NOTICE OF MEETING**

The notice convening the meeting which have been circulated to all the members of the Company as well as announced to Bursa Malaysia Securities Berhad ("Bursa Securities") and duly advertised in the New Straits Times within the prescribed period, was taken as read.

## **BRIEFING ON THE HOUSEKEEPING PROCEDURES**

Before proceeding with the business of the AGM, the Chairman informed that pursuant to Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the resolution set out in the Notice of a general meeting must be voted by poll and at least one (1) scrutineer must be appointed to validate the votes casted at the general meeting.

The Chairman mentioned that pursuant to Clause 79 of the Constitution of the Company, the poll would be conducted electronically via remote participation facility provided by Mega Corporate Services Sdn Bhd, the appointed Poll Administrator and would be verified by Cygnus Technology Solutions Sdn Bhd, the appointed Scrutineer of the Company. To facilitate the flow of the meeting, the voting would be conducted after the deliberation on all proposed resolutions as stipulated in the Agenda.

The Chairman further informed that during the Question & Answer ("Q&A") session, the questions received from the shareholders prior to, and during the AGM, shall be addressed. Where there were overlapping and similar areas in the scope of the questions posted, such questions would be moderated before providing the overview responses accordingly. In the event there are questions that were not addressed during the Meeting, the Company will reply after the meeting soonest possible.

The Chairman also briefed on the electronic polling process for the shareholders.

The Chairman mentioned that the Company had received written inquiry from Minority Shareholders Watch Group (MSWG) and the Chairman then invited the CFO to present the Company's replies. The list of questions and the Company's responses are set out in **Annexure A**.

### **1. AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2024**

- 1.1 The Audited Financial Statements for the financial year ended 30 June 2024 together with the Reports of the Directors and Auditors thereon were laid before the meeting pursuant to Section 248(2) and Section 340(1)(a) of the Companies Act 2016.
- 1.2 The Chairman declared that the financial statements and the reports therein were taken as laid before the meeting pursuant to Section 248(2) and Section 340(1)(a) of the Companies Act, 2016.

**2. TO APPROVE THE PAYMENT OF DIRECTORS' FEES AND BENEFITS OF UP TO RM1,500,000 FOR THE PERIOD FROM THE CONCLUSION OF 27<sup>th</sup> ANNUAL GENERAL MEETING TO THE NEXT ANNUAL GENERAL MEETING OF THE COMPANY**

2.1 The Chairman proceeded with next item on the Agenda i.e. to approve the payment of Directors' Fees and Benefits of up to RM1,500,000 for the period from the conclusion of 27<sup>th</sup> Annual General Meeting to the next Annual General Meeting of the Company. The Interested Directors were abstained from voting on Directors' fees.

**3. RE-ELECTION OF DIRECTORS RETIRING UNDER CLAUSE 95 OF THE CONSTITUTION OF THE COMPANY**

3.1 The Chairman informed the meeting that the following Directors were retiring by rotation pursuant to Clause 95 of the Company's Constitution and being eligible, had offered themselves for re-election:-

- a) Dato' Sri Wan Zakariah bin Haji Wan Muda
- b) Dato' Ir. Haji Che Noor Azeman bin Yusoff

**4. RE-ELECTION OF DIRECTOR RETIRING UNDER CLAUSE 102 THE CONSTITUTION OF THE COMPANY**

4.1 The Chairman informed the meeting that Dato' Hj. Wan Mohd Hilmi bin Wan Kamal was retiring by rotation pursuant to Clause 102 of the Company's Constitution and being eligible, had offered himself for re-election.

**5. RE-APPOINTMENT OF AUDITORS**

5.1 The Chairman proceeded to the next item on the agenda i.e. the re-appointment of Grant Thornton Malaysia PLT as Auditors of the Company for the financial year ending 30 June 2025 and to authorise the Directors to determine their remuneration. Grant Thornton Malaysia PLT has indicated their willingness and consent to accept the re-appointment.

**6. AUTHORITY TO DIRECTORS TO ALLOT AND ISSUE SHARES PURSUANT TO SECTIONS 75 & 76 OF THE COMPANIES ACT, 2016**

6.1 The Chairman proceeded to move motion in relation to Authority to allot and issue shares pursuant to Section 75 & 76 of the Companies Act, 2016 and waiver on the statutory pre-emptive rights of the shareholders pursuant to Section 85 of the Companies Act 2016, which is as set out in the Notice of meeting, as set out in the notice of AGM.

**7. PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTION OF A REVENUE OR TRADING NATURE**

7.1 The Chairman proceeded to move the motion in relation to Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transaction of a Revenue or Trading Nature as set out in the notice of AGM. The details of the proposal, the list of related parties and recurrent related party transactions have been duly spelt out in the Circular to Shareholders dated 30 October 2024.

7.2 The Interested Directors were abstained from Board deliberation and decision making. The Interested Directors undertook to ensure that they and the persons connected with them were abstain from voting on the proposed recurrent related party transactions at the AGM.

**8. PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY**

8.1 The Chairman proceeded to the next agenda on special business is pertaining to the Proposed Renewal of Share Buy-Back Authority, as contained in the Circular to Shareholders dated 30 October 2024, subject to the approval of the relevant authorities.

**9. QUESTION AND ANSWER**

9.1 A summary of questions raised by the Shareholders together with the Company's responses was annexed hereto and marked as **Annexure B**.

**10. ANY OTHER BUSINESS**

10.1 The Meeting was advised that there was no other business to be transacted at the Meeting of which due notice had been given.

**11. POLLING**

11.1 The Meeting was adjourned for approximately 5 minutes to allow the shareholders and proxies to vote via e-polling, followed by another 15 minutes for the Scrutineers to verify and validate the voting report.

**12. ANNOUNCEMENT OF POLL RESULTS**

12.1 The Meeting resumed and the Chairman called the meeting to order at 11.05 a.m. for the declaration of results. The Chairman informed that the appointed Scrutineers, Cygnus Technology Solutions Sdn Bhd had confirmed that the poll voting results as projected on the screen had been verified. Based on the poll results verified by the Scrutineers, the Chairman declared that all ordinary resolutions tabled at the 27<sup>th</sup> Annual General Meeting carried. The poll voting results is attached as **Annexure C**.

**CLOSURE OF MEETING**

As there was no other matter to be discussed for which due notice has been given in accordance with the Companies Act, 2016, the meeting concluded at 11.15 a.m. with a note of thanks to the Chair.

Confirmed as a correct record

  
15/12/24  
CHAIRMAN

By Email

11 December 2024

Minority Shareholders Watch Group  
23-2, Menara AIA Sentral  
No. 30, Jalan Sultan Ismail  
50250 Kuala Lumpur

Dear Sir,

**27<sup>TH</sup> ANNUAL GENERAL MEETING OF AHMAD ZAKI RESOURCES BERHAD (“AZRB” OR  
“COMPANY”) TO BE HELD ON 12 DECEMBER 2024**

We thank you for your letter which was received via email on 5 December 2024.

Please find our response to the questions raised by you, which will also be highlighted to those who attend our 27<sup>th</sup> AGM scheduled to be held on 12 December 2024:

**OPERATIONAL & FINANCIAL MATTERS**

**Question 1**

The Engineering & Construction (E&C) Division reported a significantly higher Loss Before Tax (LBT) of RM81.5 million, primarily due to provisions for Liquidated Ascertained Damages (LAD) related to previous projects and cost overruns for certain ongoing projects. (Page 12 of AR2024)

- (a) What is the total amount of LAD recognised in FY2024? Which projects are these LAD provisions related to? Is the Group solely responsible for the LAD, and are there any possibilities to claim or recover these costs?

**Our response**

The total amount of LAD recognized in FY24 was RM22.1 million in relation to a construction project in Kuala Lumpur that has been completed in the previous financial year. The Company is still looking into the possibilities of recovering the costs through negotiation with the contract customer.

- (b) As these LAD provisions relate to previous projects, were they anticipated by management, and if not, why were no provisions made in the prior year?

**Our response**

Prior to FY24, Management was still in discussion on the LAD and believed that we had a stronger position to defend the claims against us, hence no provision was required. However, due to pro-longed negotiations, Management decided to make the provision in FY24.

- (c) Could the management please provide details of the current projects with cost overruns and the reasons behind them?

**Our response**

EKVE project had incurred additional cost due to price escalation which led to the reduction in its gross profit margin. This resulted in a reversal of revenue of approximately RM16.6 million in FY24.

**Question 2**

At the close of the financial year, the East Klang Valley Expressway (EKVE) was approximately 90% complete. Section 1 (Sungai Long to Ampang) is expected to open in the second half of FYE2025, and Section 2 (Ampang to Ukay Perdana) approximately 12 months thereafter. (Page 14 of AR2024)

- (a) What are the latest construction progress updates for Section 1 and Section 2 of the EKVE? Does the Group remain confident in meeting the projected timelines for opening Section 1 and Section 2?

**Our response**

As at to date, the progress of Section 1 is at 90%, meanwhile Section 2 is 76%. As targeted, the opening for both sections are still achievable since the issues concerned with regard to the project delays have been resolved and the contractors have since commenced works at site.

- (b) What are the estimated construction costs to complete Section 1 and Section 2? Will additional debt or equity financing be required?

**Our response**

The remaining construction cost to complete both sections is RM243 million and the additional financing has been secured with the bankers and Government of Malaysia in order to complete the works.

- (c) What is the accumulated profit or loss for the construction of the EKVE?

**Our response**

Up to 30 June 2024, the accumulated losses of EKVE Sdn Bhd, the company that owns the concession to construct and operate the EKVE highway, is RM62.5 million.

- (d) EKVE was originally scheduled for completion in 2019. Does the Board anticipate any cash flow mismatches between toll collections and loan repayments after the opening of the EKVE? If so, how does the Group plan to address this issue?

**Our response**

The Board anticipates that there will be a mismatch and has deliberated on the matter. The Group together with its financiers are looking into options of refinancing/restructuring of existing borrowings to address the issue.

- (e) How does the management view the potential impact of traffic projections for the EKVE, given the opening of the Sungai Besi-Ulu Kelang Elevated Expressway (SUKE) and its overlapping service areas?

**Our response**

Based on the traffic forecast study, the origin and destination of the traffics for both highways (EKVE & SUKE) are different, whereby EKVE is created as an alternative for the traffic catchment in Southern section of Klang Valley such as Semenyih, Kajang, Sungai Long to KL city centre, meanwhile SUKE is catered the traffics from Sri Petaling/Petaling Jaya to KL city centre. Hence, both highways are not competing each other due to different origin and destination.

### **Question 3**

According to the Company's announcement on 13 November 2024, the Masjid Bandaraya Kuantan project and the PNB1194 project achieved completion rates of only 34% and 61%, respectively, with extensions granted for completion by August 2025.

How confident is the management in meeting the August 2025 completion deadlines, given the low completion rates for these projects?

#### **Our response**

The Management remain optimistic in meeting the August 2025 deadline based on the work program.

### **Question 4**

The Oil & Gas (O&G) Division posted higher revenue of RM25.1 million and a profit before tax of RM5.8 million in Q1FY25, marking a turnaround from an LBT of RM10.3 million in FY2024.

- (a) Could the management share insights into the factors driving the increased revenue and the turnaround in the O&G Division?

#### **Our response**

The division showed higher revenue in 1Q25 contributed by higher activities at the supply base due to increase in customer base.

- (b) The anticipated East Coast Rail Link is expected to enhance the strategic value of the Tok Bali Supply Base (TBSB). (Page 19 of AR2024)

Could you elaborate on the Group's plans for developing TBSB to capitalise on this strategic advantage?

#### **Our response**

The ECRL is expected to enhance connectivity between the Klang Valley and the East Coast and Kelantan while facilitating a more efficient cargo movement. As part of ECRL future development will involve the construction of a spur line into Tok Bali, this development will boost the economic activities within Tok Bali area and contribute positively to the growth of TBSB.

## **SUSTAINABILITY MATTERS**

### **Question 1**

There were fourteen cases of pollution non-compliance related to EKVE construction: nine for water quality, four for air quality, and one for noise levels. The Group's subsidiary, EKVE Sdn Bhd, is actively working with the Ampang Water Treatment Plant to address water pollution issues. (Page 70 of AR2024)

- (a) What were the causes of these pollution non-compliance cases, and what progress has been made in resolving them? Could unresolved issues lead to further delays in EKVE's completion?

#### **Our response**

These cases would not delay EKVE's completion as all the cases have been resolved satisfactorily. It happened in the early stages of the construction during the earthworks activities, where most of the alignment of the highway is parallel to the existing stream which leaks to the Ampang Water Treatment Plant. The construction of the Erosion Sediment Control Plan (ESCP) was also implemented in order to control/minimise the impact to the water intake. Additionally, EKVE has provided several additional "mini dam" in order to supply fresh water directly to the water treatment plant.

(b) What potential fines or penalties could be imposed by authorities for these non-compliance cases?

**Our response**

There are no potential fines or penalties payable for both sections. The implementation of Environmental Management Plan (EMP) is in place with supervision by consultant engineers and with close monitoring by relevant authorities.

**CORPORATE GOVERNANCE MATTERS**

**Question 6**

The Company departed from Practice 5.9 of the MCCG which advocates that the Board comprises at least 30% women directors. The Board currently comprises eight (8) Directors, out of whom one (1) is woman, which translates to a 13% female representation.

Given the current gender disparity on the Board, when does the Board plan to appoint additional female directors? What are the challenges/issues faced by the Company in sourcing for women directors?

**Our response**

The Board endeavours to continually source for suitable female directors that meets the criteria and contribute positively to the Group.

Yours faithfully,  
For and on behalf of **AHMAD ZAKI RESOURCES BERHAD**



**DATO' SRI WAN ZAKARIAH BIN HAJI WAN MUDA**  
Group Managing Director



**AHMAD ZAKI RESOURCES BERHAD**

Registration No. 199701017271 (432768-X)

**“ANNEXURE B”**

-Minutes of 27<sup>th</sup> Annual General Meeting held on 12 December 2024

**SUMMARY OF QUESTIONS RAISED BY THE SHAREHOLDERS AND THE COMPANY'S RESPONSES**

No.	Shareholder(s)	Questions	Answers/Comments
1.	Lam Jun Ket	A YouTube video ( <a href="https://youtu.be/PuQ20H6aTrM?si=DBfxhIVdGxZI0Ae">https://youtu.be/PuQ20H6aTrM?si=DBfxhIVdGxZI0Ae</a> ) documenting the EKVE's progress as of November 2024 indicates that the bridges and road for Section 2 (Ukay Perdana to Ampang) remain unconstructed, while Section 1 appears to be fairly completed. Given this disparity, is it overly optimistic to anticipate that Section 2 will commence operations just one year after the opening of Section 1?	As mentioned in our reply to Minority Shareholders Watch Group and as per our Annual Report, at the close of the financial year, the East Klang Valley Expressway (EKVE) was approximately 90% complete. Section 1 (Sungai Long to Ampang) is expected to open in the second half of FYE2025, and Section 2 (Ampang to Ukay Perdana) approximately 12 months thereafter.
2.	Alex Lim Sieh Yong	What are the challenges faced by AZRB to complete the EKVE project? Are the group confident to complete the EKVE by end of 2025?	As at to date, the progress of Section 1 is at 90%, meanwhile Section 2 is 76%. As targeted, the opening for both sections are still achievable since the issues concerned with regard to the project delays have been resolved and the contractors have since commenced works at site.
3.	Teh Thian Siong	Hi , to board of Director of AZRB, Whether it's any progress chart for EKVE?	
4.	Tay Chong Kiat	When will the EKVE be completed?	

No.	Shareholder(s)	Questions	Answers/Comments
5.	Lim Jit Thin	Morning to the board, can you send me the printed annual report to my mailing address at 64, Jalan SS 1/32, Kg. Tunku, 47300 PJ, Selangor, thanks	We will arrange to send a printed hard copy Annual Report. Shareholders can also formally write to us to request the printed copy of Annual Report.
6.	Ng Shew Lee	good morning, since company is getting back to profit, would the board consider am e token for attending shareholders?	The Company does not practice on giving e-vouchers or e- wallet.
7.	Ngee Geok Choo	<p>a) Please send me a print copy of the latest annual report, thank you.</p> <p>b) Kindly rewards today's attendees with e wallet. Thanks again.</p>	<p>a) We will arrange to send a printed hard copy Annual Report.</p> <p>b) The Company does not practice on giving e-vouchers or e- wallet.</p>
8.	Teh Peng Tin	<p>a) How much does the company spend on this virtual AGM?</p> <p>b) Would the BOD kindly provide Touch n Go e- wallet as a token of appreciation for attending this RPV</p> <p>c) I would like to request a printed hard copy of the company annual report</p> <p>d) What's the company's future outlook and prospects? Please advise</p>	<p>a) The total cost of doing virtual AGM is RM20,000.</p> <p>b) The Company does not practice on giving e-vouchers or e- wallet.</p> <p>c) We will arrange to send a printed hard copy Annual Report.</p> <p>d) You can refer to our Annual Report 2024 page17 until page 19 where we have detailed out the outlook and prospect of the Group by the respective divisions.</p>



Scrutineers' Report for Ahmad Zaki Resources Berhad AGM | Thursday, 12 December, 2024

# Scrutineers' Report

Poll Results for Ahmad Zaki Resources Berhad AGM on December 12, 2024

No. Ordinary Resolution	Vote FOR			Vote AGAINST			Resolution
	Voters	No. of Shares	%	Voters	No. of Shares	%	
1 TO APPROVE THE PAYMENT OF DIRECTORS' FEES AND BENEFITS	52	324,550,269	99.9692	12	100,023	0.0308	CARRIED
	Vote ABSTAIN						
	7	18,331,271	-				



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Scrutineers' Report for **Ahmad Zaki Resources Berhad AGM** | Thursday, 12 December, 2024

No.	Ordinary Resolution	Vote FOR			Vote AGAINST			Resolution
		Voters	No. of Shares	%	Voters	No. of Shares	%	
2	TO RE-ELECT DATO' SRI WAN ZAKARIAH BIN HAJI WAN MUDA	61	337,660,574	99.9838	8	54,769	0.0162	CARRIED
		Vote ABSTAIN						
		2	5,266,220	-				

No.	Ordinary Resolution	Vote FOR			Vote AGAINST			Resolution
		Voters	No. of Shares	%	Voters	No. of Shares	%	
3	TO RE-ELECT DATO' IR. HAJI CHE NOOR AZEMAN BIN YUSOFF	63	342,926,794	99.9840	8	54,769	0.0160	CARRIED
4	TO RE-ELECT DATO' HJ. WAN MOHD HILMI BIN WAN KAMAL	63	342,926,794	99.9840	8	54,769	0.0160	CARRIED



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Scrutineers' Report for Ahmad Zaki Resources Berhad AGM | Thursday, 12 December, 2024

No.	Ordinary Resolution	Vote FOR				Vote AGAINST			Resolution
		Voters	No. of Shares	%	Voters	No. of Shares	%		
5	TO RE-APPOINT GRANT THORNTON MALAYSIA PLT AS AUDITORS OF THE COMPANY	66	342,966,444	99.9956	5	15,119	0.0044	CARRIED	
6	AUTHORITY TO ALLOT AND ISSUE SHARES PURSUANT TO THE COMPANIES ACT 2016	53	342,831,434	99.9562	18	150,129	0.0438	CARRIED	



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Scrutineers' Report for Ahmad Zaki Resources Berhad AGM | Thursday, 12 December, 2024

No.	Ordinary Resolution	Vote FOR			Vote AGAINST			Resolution
		Voters	No. of Shares	%	Voters	No. of Shares	%	
7	PROPOSED RENEWAL OF EXISTING SHAREHOLDERS' MANDATE FOR RRPT	48	5,466,662	99.3404	9	36,295	0.6596	CARRIED
		Vote ABSTAIN						
		14	337,478,606	-				

No.	Ordinary Resolution	Vote FOR			Vote AGAINST			Resolution
		Voters	No. of Shares	%	Voters	No. of Shares	%	
8	PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY	62	342,956,084	99.9926	9	25,479	0.0074	CARRIED



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